



Sindh Union Council and Community Economic Strengthening Support (SUCCESS) Programme



RSPs Annual Strategy Retreat 2016



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RSPs Annual Strategy Retreat 2016

**May 24th-25th, 2016
Bhurban**

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ORGANISED BY

RSPN

PREPARED BY

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Overview

RSPN organised a two-day RSPs Annual Strategy Retreat 2016, on 24th and 25th May in Bhurban, Murree, to provide a platform for RSPs to share their experiences.

The retreat was attended by the senior management of RSPN Board Members, Chief Executive Officers and senior management of RSPs, government representatives, donor representatives, members of Local Support Organisations (LSOs), academics and RSPN staff. At this event the SUCCESS Programme implementing RSPs, other RSPs and LSOs shared their experiences in programme implementation that provided strategic guidance to all RSPs for replication of common approach and standardisation in programme implementation.

The retreat also served the purpose of highlighting the valuable investment that EU is making through RSPN and RSPs in KPK, Sindh and Balochistan for rural development. It provide opportunities to other donors to learn about the RSPs social mobilisation approach and develop their interest to support this approach, and develop synergies between EU supported programmes for RSPs and their own on-going programmes.

Proceeding of the Workshop

Day 1

The session on Day 1 began with a recitation from the Holy Quran by Dr. Abdur Rahman Cheema, Team Lead-Research RSPN followed by a round of participants' introductions conducted by the moderator, Ms. Filza Nasir, Documentation and Reporting Officer RSPN.

Mr. Khaleel Ahmed Tetlay, Acting Chief Executive Officer RSPN, began by formally introducing the RSPs Annual Strategy Retreat and welcoming the participants, and also while provided a brief history of the RSP approach and how the movement began from one small village in the mountains of Gilgit, and has now scaled up across the country. He showcased the establishment of the Rural Support Programmes Network (RSPN) in Pakistan and the replication of RSP approach in regional countries led by Mr. Shoaib Sultan Khan, Chairman RSPN. Mr. Tetlay elaborated on the focus of the RSPs Annual Strategy Retreat and explained the focus is to learn and listen from all partners present.

Plenary Session on the Rural Support Programmes' Core Mission

The moderator, Ms Marvi Ahmed, M&E Officer RSPN, outlined the objective of the session which was to highlight the progress, issues/challenges and lessons learnt in achieving RSPs core mission, and explained the format of the session to the panellists. The session adopted a participatory approach, where the speakers after giving presentations asked the participants for their input and questions, if any.

The panellists for the session included, Mr Shoaib Sultan Khan, Chairman RSPN, Mrs Munnawar Humayun, Chairperson SRSP, Dr Rashid Bajwa, CEO NRSP, Mr Dittal Kalhoro, CEO SRSO, Mr Nadir Gul Barech, CEO BRSP, Mr Sherzad Ali Khan, PM MER AKRSP, Dr Naseer Nizamani, Chairman TRDP, and Mr Khaleel Ahmed Tetlay, ACEO RSPN.

The Introduction to the session was given by Mr Shoaib Sultan Khan, who outlined that the work of RSPs is to complement and supplement the work of the government and other service



Panellists for the Plenary Session on the Rural Support Programmes' Core Mission

RSPs Annual Strategy Retreat 2016

delivery organisations. And that since poverty is at the household level, the niche of the RSPs is the ability to reach out to poor households, to analyse their situation, opportunities, constraints and find joint solutions to improve their economic status through the process of social mobilisation. The role of the RSPs is to catalyse the poor rural households, and to build their capacities for economic and social empowerment. Once the rural poor households are mobilised into a network of people's own institutions, i.e. Community Organisations (COs), Village Organisations (VOs), and Local Support Organisations (LSOs), they can begin to undertake many household level and community level actions that will contribute to improve their poverty status.



Participants at the RSPs Annual Strategy Retreat 2016

The first presentation was given by Dr Rashid Bajwa, CEO NRSP, on the “Economic Empowerment of the Rural Poor Households through the Three-Tier Social Mobilisation”. Dr Bajwa highlighted that the core function of NRSP is fostering a three-tier social mobilisation network, and that NRSP has mobilised over three million households.. He then discussed the different components of the social mobilisation support that NRSP provides to rural poor organised households , including Income Generating Grant (IGG), Community Investment Fund (CIF), Interest Free Loans (IFL), Business Capital (Karobar Sarmaya) (KS), and commercial microfinance.

Dr Bajwa also updated the participants on NRSP's future endeavours in setting up social enterprises to support the rural economy. NRSP has set up a rice processing unit in district Hafizabad. In the catchment area, organised small farmers will be provided with a range of support to increase their productivity and incomes. NRSP is also setting up Agro Processing Company and has plans to move into the cotton and sugarcane sectors with the objective of improving the incomes of the small farmers.

Addressing the questions from participants, Dr Bajwa told everyone that NRSP is partnering with National Agricultural Research Centre (NARC), and Rothamsted Research for rice growing technology.

Following this presentation, Mr Dittal Kalhoro, CEO Sindh Rural Support Organisation (SRSO), talked about the outreach of SRSO and the achievements of rural people's own institutions. Mr Kalhoro said that once the rural poor households have their own institutions, they can begin to undertake many local actions. Then he shared the following examples of the work of COs, VOs, and LSOs::

1. LSOs have resolved long standing community disputes
2. COs/VOs/LSOs have begun to support schooling of their children, and also managing some schools
3. COs/VOs/LSOs are playing an important role in awareness-raising on different important themes: gender, civic rights, voter education, etc.
4. COs/VOs/LSOs are playing very active role in promoting health related activities.
 - a. Health and hygiene
 - b. Polio and immunization of children and pregnant women
 - c. Reproductive health and family planning
 - d. Mother and child healthcare (MCH)
5. COs/VOs/LSOs have begun to contribute to greater inclusiveness and social cohesiveness
6. COs/VOs/LSOs are managing Community Investment Funds and contributing to improve their members' poverty status
7. COs/VOs/LSOs are linking up with other service providers to meet the needs of their members
8. These institutions bring revolutionary changes through self-help basis.

Mr Kalhoro concluded by saying that while the people's own institutions are active and undertaking many activities, the role of RSPs remains very important in mentoring and backstopping these institutions, as well as learning from their experiences.

Dr Ashok Bakhtani, Senior Manager Thardeep Rural Development Programme (TRDP), made a presentation on the linkages of the three-tier people's own institutions with the Government and the other development stakeholders and the role of the RSPs in promoting these linkages.

He said that three-tier community organizations (COs/VOs/LSOs) are emerging as viable institutions for integrated rural development at the Union Council (UC) level, and are engaged in four-pronged set of interventions: i) Self Help based initiatives, ii) with TRDP support, iii) with Government line departments and iv) with other private sector organizations. TRDP has facilitated three-tier people's own institutions in developing linkages with:

- Government Line Departments,
- Technical and Vocational Institutions,
- Private sector companies,
- Funding organizations/donors and Local civil society organizations

Mr Bakhtani concluded that the TRDP experience thus far clearly shows that once the rural poor households are organized and capacitated, they can begin the process of improving their lives and livelihoods. However, since the poor live in difficult and marginal areas and facing many challenges, including of droughts, the organized households need sustained support from RSPs.

Mr Naseer Nizamani, Chairman TRDP, commented that RSPs partnership with people's institution must be given time for the institutions to become sustainable. He also said that while the RSPs have shown the value of creating the socio-economic pillar, it can only be scaled up with government support. Hence, the need to continuously undertake policy advocacy activities with the government, both at the federal and provincial levels.

Dr Rashid Bajwa, CEO NRSP, made a presentation on the WISE (Water, Immunisation, Sanitation and Education) Programme of NRSP, and how RSPs can take forward the WISE approach. The WISE Programme began with the concern that what happens next once the communities are organised. The Union Council Based Poverty Reduction Programme (UCBPRP) was running in Sindh and Khyber Pakhtunkhwa (KP), funded by provincial governments leading to local economic development or creating "private goods".



Dr Rashid Bajwa, CEO NRSP, and Mr Naseer Nizamani, Chairman TRDP

However, the challenge was how to sustain the gains of social mobilization in the post project period, and whether organized communities can now be involved in social development or "public goods" service delivery. The WISE components; Water, Immunisation, Sanitation, and

Education were selected because these make more than 70% of any provincial government budget, but governments still struggle to achieve any of the goals as the issue is too large. However, Dr Rashid Bajwa said that by using the CO/VO/LSO framework, for WISE major successes can be achieved.

WISE was started where 90% households are organized in 18 Union Councils, and where NRSP has helped communities to undertake "private goods" (assets creation, access to finance, and skills training). NRSP involved the people's own institutions and their Community Resource Persons (CRPs), and collected primary data on WISE through the CRPs after training them as master trainers. Then, NRSP conducted

awareness sessions as well as linking the communities with local government line departments. NRSP analysed the results after 6 and 9 months, and saw that results showed significant improvement in the number of households accessing safe drinking water, increase in immunization coverage, overall increase in latrine availability, and overall increase in school enrolment. Dr Rashid Bajwa concluded by saying that the WISE programme has again demonstrated the value of the niche of the RSPs – going down to the household level and mobilising and capacitating the rural poor. Once organised, the rural poor can supplement and complement the local government initiatives and improve their outreach significantly. Dr Rashid Bajwa said that NRSP will increase the number of WISE Union Councils in the years to come. NRSP is willing to support other RSPs to scale up the WISE programme.

After lunch Dr Abdul Reman Cheema, Team Lead-Research RSPN, took over as the moderator, and introduced the panellists for the session. The panellists included Dr Usman Ghani, Programme Manager Social Mobilisation Sarhad Rural Support Programme (SRSP), Dr Shahnawaz Khan, Senior Programme Manager Balochistan Rural Support Programme (BRSP), Mr Khalid Mohtadullah, Member Board of Directors RSPN, Dr Azim Meo, Coordinator UCBPRP, Government of Sindh, Mr Fazalullah Qureshi, Member Board of Directors RSPN, Col (R) Alam Zeb, Vice Chairperson SRSP, and Dr Shahid Ahmed Consultant Dev Consult.

Dr Usman Ghani made a presentation on the role of Community Resource Persons (CRPs) in scaling up social mobilisation. Dr Usman Ghani said that a CRP must have the following characteristics:

- Can train or orient the community on programme in local dialect or language.
- Being a local, can attend community meetings at the desired and flexible timings of the people even after the evening prayers
- Is well cognizant of the political, social, religious, cultural dynamics of their respective communities.
- Trained in RSPs concepts can provide continuous support and be a source of information and guidance to the communities
- Is better at handling disputes arising out of social and technical interventions

Dr Usman Ghani said that the in the Programme for Economic Advancement and Community Empowerment (PEACE) supported by the European Union, CRPs have played a significant role in the process of social mobilisation and in mentoring the newly formed COs/VOs/LSOs.

Following Dr Usman Ghani's presentation, Dr Shahnawaz Khan made a presentation on the Sub-granting to Community Institutions under the Balochistan Community Development Programme (BCDP), and talked about its achievements, issues and lessons learnt. Dr Shahnawaz Khan highlighted the importance of following participatory approaches to the preparation of Village and Union Development Plans, and then sharing these with local authorities so that duplication of effort is avoided.

Dr Shahid Ahmed, giving the last presentation of the day highlighted case studies on best practices in climate change adaptation in Pakistan, and local indigenous adaptation practices in mountain areas of Pakistan.

Day 2

Session: People's Institutions and the Sustainable Development Goals (SDGs)

The session on Day 2 commenced with Dr Abdul Rehman Cheema, moderator for the session, introducing the session and panellists up on the stage. The first session for the day was "People's Institutions and the Sustainable Development Goals (SDGs)", and the objective of this session was to understand the linkages between SDGs and RSPs work and learn from the work of the community.

The panellists included, Mr Khaleel Ahmed Tetlay, ACEO RSPN, Mr Bashir Anjum, Specialist Social Sector RSPN, Mr Yahya Khan, Chairperson LSO Thallay, Mr Mureed Hussain, Chairman LSO Thal Rural Development Programme, Mr Noor ul Islam, General Secretary LSO GKVD, Ms. Pirh Seelro, Member BoD LSO Heer, Mr Naseebullah, President LSO Itifaq, and Mr Shehrzade Ali Khan, PM MER AKRSP.

Mr Tetlay opened the session by making a presentation on on SDGs and its relevance with RSPs' work. All the work that RSPs do is related to and contributing towards the seventeen SDGs. He then explained how RSPs work is correspondent to the SDGs, for instance, Goal 1 of SDGs "End poverty in all its form everywhere" is the core work of RSPs.

Mr Bashir Anjum then talked about the RSPs initiatives for enhancing access to basic social services, including access to health facilities, education facilities, safe drinking water, and improved sanitation, through involvement of three-tier people's institutions.



Panellists for the session: People's Institutions and the Sustainable Development Goals (SDGs)

Following these presentations, there were presentations by LSO Thallay, LSO Thal Rural Development Programme, LSO Green Konsh Valley Development Organisation (GKVDO), LSO Heer and LSO Itifaq. The presenters talked about the profile of LSOs and how these community institutions have played an important role of solving various issues in their respective communities. For instance, LSO GKVDO started youth programmes and provided free uniforms to children, LSO Thallay started a conflict management committee that would solve the conflicts arising in the community.

After the presentations a short documentary was shown prepared by Serendip Productions on Mehnaz's Story. Mehnaz is a member of a Community Organisation in district Shikarpur, and she narrates how her and her community's lives have changed through social mobilisation. The documentary truly depicted the impact of the RSPs' work at the household and community levels.



Mehnaz's Story: Documentary by Serendip Productions

The first session ended with a short presentation by Mr Sherzad Ali Khan on the findings of institutional assessment of LSOs undertaken by the Pakistan Centre for Philanthropy (PCP) in Gilgit, Baltistan and Chitral. The objective of the assessment was to:

- Determine the relevance, developmental efficiency, effectiveness, impact and sustainability of LSOs with the following specific objectives:
 - Determine community ownership and participation of the LSO interventions
 - Measure effectiveness and efficiency of the LSOs programmes
 - Accountability and transparency
 - Enabling LSOs to conduct self-assessment
 - Identify capacity gaps (in the areas of governance, management, financial management, programme planning and implementation) and suggest corrective measures

The assessment showed that LSOs in GBC performed fairly well in their catchment areas and showed above average performance in nearly all categories of evaluation.

Strategy Session: People's Institutions at the Center of Community-Driven Development (CDD)

The moderator for the last session Ms Filza Nasir, introduced the session and the panellists. The objective of the last session was to understand the need and importance of social mobilisation and institutions of the people and to strengthen collaboration with donors and the government for support to the institution of the people.

The panellists for the session included, Dr Amaury Hoste, Head of Rural Development and Economic Cooperation-EU Delegation to Pakistan, Mr Marc-Andre Franche, Country Head-UNDP, Mr Gareth Aicken, Country Rep.-Asia Foundation, Mr Harris Khalique, Team Leader-DAI, Mr Barkatullah, Additional Secretary, Local Government and Rural Development-KP, Ms Munnawar Humayun, Chairperson-SRSP, and Mr Shoaib Sultan Khan, Chairman-RSPN.

Mr Shoaib Sultan Khan commenced the session by talking about economic empowerment of the rural poor households through three-tier social mobilisation. Mr Shoaib Sultan Khan said that there is a need to go to people without a preconceived package. People have an innate potential to better their own lives and if that potential can be unleashed then the people can achieve economic empowerment. He also said that where there is financial viability of the people's own institutions, they will survive and be sustainable. Provision of the Community Investment Fund (CIF) is the primary tool to ensure the financial viability of the people's own institutions; social mobilisation and CIF are two sides of the same coin.

This was followed by a presentation by Dr Rashid Bajwa, CEO NRSP, on the WISE Programme of NRSP. Dr Rashid Bajwa's presentation clearly showed that the people own institutions can play a significant role in improving access to water, immunization,

sanitation and education at the household and community levels, with the support from local line departments. NRSP's role was limited to raising local awareness and creating linkages with local line departments. After the presentation, a short video documentary was shown that focused on telling "Mehnaz's Story". Mehnaz, a CO member from Shikarpur district, narrates how social mobilisation has contributed to economically empower her and her community.



Mr Shoaib Sultan Khan, Chairman RSPN, and Mrs Munawar Humayun, Chairperson SRSP

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Mr Nadir Gul Barech, CEP BRSP, then made a presentation on the EU supported Balochistan Community Development Programme (BCDP), which was followed by a presentation on the EU Programme for Economic Advancement and Community Empowerment (PEACE) Programme in KP, by Mr Zahid Khan, Team Leader-PEACE Programme, SRSP. Both Mr Barech and Mr Zahid explained that the overall objective the two programmes are to build and empower resilient communities that participate actively in development activities, and to support fostering of linkages with local government and other agencies.

The presentations were then followed by a short video on the EU Sindh Union Council & Community Economic Strengthen Support (SUCCESS) Programme. The video briefed the participants about the programme, its objectives, its outreach in eight districts of Sindh and its expected results and impacts.

The session ended with remarks from each panellist on RSPs social mobilisation approach. Dr Amaury Hoste appreciated the efforts being made by RSPs and highlighted the importance to EU of the relationship with RSPs. The EU has an affiliation with seven RSPs currently and is channelling as much money to RSPs as it is to the government.

Mr Marc-Andre Franche thanked and congratulated RSPN and RSPs for “accomplishing tremendous work.” He emphasized that RSPs are doing admirable work on alleviating poverty and are among the proud “institutional innovators of Pakistan”. However, he claimed that the development sector in Pakistan needs to be conscious of changing dynamics of development cooperation in the world. There needs to be transformation in the way development is approached, moving from project-tied results to systemic-integrated results. He also stated that more focus needs to be put on issues of climate change.

Mr Gareth Aicken was impressed by the growth and variety within RSPs. He stated that during the process of development, trusting the people is essential as they know what they want. The government does not have to do everything but it is the representative of the people and has the responsibility to see that public goods- education, sanitation, clean water, access to justice - are facilitated.



Dr Amaury Hoste, Head of Rural Development and Economic Cooperation-EU Delegation to Pakistan, and Mr Marc-Andre Franche, Country Head-UNDP

Mr Barkatullah insisted that more government functionaries be invited to such events so they are sensitised to the work RSPs are doing on social mobilisation in the rural communities and are making a real difference.

Mr Harris Khaliq was highly appreciative of the progress and coverage of RSPs and how social mobilisation approach is empowering communities. However, he urged to bring socio-economic agenda closer to the civil and political agenda, and reach the critical mass. To bridge the gap between the development, and civil and political actors, SDGs can be a converging point where all actors can come together and strategise and synergise.

Ms Munnawar Humayun acknowledged that it is time of donor fatigue. There was a time when there were many donors and most came with their own ideas as if there was nothing in this society, however that is changing now and the RSPs have indigenously grown and are dynamic enough to change.

Mr Shoaib Sultan Khan ended the session by thanking all the panellists for joining for the session and recognised that donors have an important role of catalyst, and to make governments realise the importance of the third pillar – social pillar. He appreciated that EU is only donor that has been fully committed to the fostering of the third pillar to supplement and complement the administrative and political pillars of the state.

Vote of Thanks

At the conclusion of the workshop Mr Khaleel Ahmed Tetlay thanked all the participants for taking time out and participating and contributing greatly to the Retreat, and making it a tremendous learning experience for everyone.



Panellists for the Strategy Session: People's Institutions at the Center of Community Driven Development (CDD), addressing the participants.

ANNEX 1 – Programme Agenda

Rural Support Programmes Network (RSPN)

RSPs ANNUAL STRATEGY RETREAT 2016

Programme Agenda

Date: May 23-25, 2016, Venue: PC Hotel Bhurban

Monday, May 23, 2016

Time (Hrs)	Activity	Responsibility
1400	Departure from RSPN office, Islamabad	RSPN Administration
1600	Arrival at PC Hotel, Bhurban and Check-in	Hotel Administration
1600-1800	Free time for networking	Participants
1800-1900	RSPN Board Meeting	Mr. Assad Ali Hashmi, Company Secretary, RSPN
2000	Dinner	RSPN Admin

Tuesday, May 24, 2016

Registration and Opening Session

Time (Hrs)	Activity	Responsibility/Presenter
0830-0845	Registration and assemble in the Chinar Hall	RSPN Administration
0845-0850	Recitation from the Holy Quran	Dr. Abdur Rehman Cheema
0850-0900	Participants' Introduction	Moderator
0900-0905	Welcome Note	Mr. Khaleel Ahmed Tetlay, ACEO, RSPN

Plenary Session on the Rural Support Programmes' Core Mission

Objective of this session is to highlight the progress, issues/challenges and lessons learnt in achieving RSPs core mission.

Panellists: Chairman RSPN, CEOs of RSPs/RSPN and representative of LSOs

Format: A speaker from the RSP will lead a given topic. The speaker will give an overview about the topic; share his/her respective RSP's achievements, challenges and lessons learnt around the topic. The speaker will also ask the panellists to share their lessons and experience about the topic followed by a Q/A session. The lead speaker will then conclude the session by highlighting the key recommendations.

0905-0915	Introduction to the session	Mr. Shoaib Sultan Khan, Chairman, RSPN
0915-1000	Economic empowerment of the rural poor households through three-tier social mobilisation (Community Organisations, Village Organisations and Local Support Organisations – CO/VO/LSO)	Dr Rashid Bajwa, CEO, NRSP
1000-1100	Social and financial viability of the three-tier framework of rural people's own institutions	Mr. Dittal Kalhoro, CEO, SRSP
1100-1130	Tea Break	RSPN Administration
1130-1230	Linkages of the three-tier people's own institutions with the Government and other development stakeholders and the role of the RSPs in promoting these linkages	Dr. Ashok Bakhtani, Senior Manager Social Mobilization, TRDP
1230-1330	The WISE (Water, Immunisation, Sanitation and Education) Programme of NRSP, and how RSPs can take forward the WISE approach	Dr. Rashid Bajwa, CEO, NRSP
1330-1500	Group Photo and Lunch Break	RSPN Administration
1500-1530	Social mobilisation through CRPs – Experiences and lessons learnt	Dr. Usman Ghani PM Social Mobilisation, SRSP
1530-1600	Sub-granting to Community Institutions under the Balochistan Community Development Programme (BCDP) – Achievements, issues and lessons learnt	Dr. Shahnawaz Khan, SMP, BRSP
1600-1630	Case study on Climate Change Adaptation: Practices and linkages with the work of RSPs	Mr. Hamid Sarfraz, Consultant
1630-1645	Concluding Remarks	Mr. Shoaib Sultan Khan, Chairman, RSPN
1645-1700	Tea Break	RSPN Administration
2000	Networking Dinner	RSPN Administration

Wednesday, May 25, 2016

Time (Hrs)	Activity	Responsibility/Presenter
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0845-0850	Participants gather at the retreat venue	RSPN Administration
Session: People's Institutions and the Sustainable Development Goals (SDGs)		
Objective of this session is to understand the linkages between the SDGs and RSPs work and learn from the work of the Community Institutions		
Panellists: Representatives of LSOs and Chairman RSPN		
0850-0900	Presentation on Sustainable Development Goals (SDGs) and the relevance of the RSP's work	Mr. Khaleel Tetlay, ACEO, RSPN
0900-0915	RSPs initiatives for enhancing access to basic social services through involvement of three-tier people's institutions	Mr. Bashir Anjum, Specialist Social Sector, RSPN
0915-0930	Presentation by LSO Thallay, Ghanche, Gilgit Baltistan	Mr. Yahya Khan, Chairperson LSO Thallay
0930-0940	Presentation by LSO Thal Rural Development Programme, Litten Union Council, Bhakar, Punjab (including a video presentation)	Mr. Mureed Hussain, Chairman LSO Thal Rural Development Programme
0940-0950	Presentation by LSO Green Konsh Valley Development Organisation (GKVDO), Mansehra, Khyber Pakhtunkhwa	Mr. Noor ul Islam, General Secretary LSO GKVDO
0950-1000	Presentation by LSO Heer, UC Nim, Taluka Garhi Yasin, Shikarpur, Sindh	Ms. Pirh Seelro, Member BoD LSO Heer
1000-1010	Presentation by LSO Itifaq, Pishin, Balochistan	Mr. Naseebullah, President LSO Itifaq
1010-1020	Video presentation on the USAID Community Based Disaster Risk Management (Tahafuz) Programme of RSPN/RSPs	Mr. Habib Asgher, Communication Officer, RSPN
1020-1030	Presentation by AKRSP on the findings of Institutional Assessment done by the Pakistan Center for Philanthropy (PCP)	Mr. Sherzad Ali Khan, Programme Manager MER AKRSP
1030-1100	Tea Break	RSPN Administration
Strategy Session: People's Institutions at the Centre of Community Driven Development (CDD)		
Objective of the session is to understand the need and importance of social mobilisation and institutions of the people and to strengthen collaboration with donors and the government to support these institutions of the people		
Chief Guest: Mr. Sartaj Aziz, Adviser to the Prime Minister on Foreign Affairs		
Panellists: Representatives of donors and the government		
1100-1125	Presentation on economic empowerment of the rural poor households through three-tier social mobilisation	Mr. Shoaib Sultan Khan, Chairman, RSPN
1125-1135	Presentation on the WISE (Water, Immunisation, Sanitation and Education) Programme of NRSP	Dr. Rashid Bajwa, CEO, NRSP
1135-1150	Video presentation on LSO Sindh Sujag Tanzeem, Shikarpur (Mehnaz's story)	Mr. Habib Asgher, Communication Officer, RSPN
1150-1200	Presentation on the EU Balochistan Community Development Programme (BCDP)	Mr. Nadir Gul Barech, CEO, BRSP
1200-1210	Presentation on the EU Programme for Economic Advancement and Community Empowerment (PEACE) in Khyber Pakhtunkhwa	Mr. Zahid Khan, Team Leader PEACE Programme, SRSP
1210-1220	Presentation on the EU Sindh Union Council & Community Economic Strengthening Support (SUCCESS) Programme	Mr. Fazal Ali Saadi, Programme Manager, SUCCESS Programme, RSPN
1220-1230	Remarks from the panellists, guests and invitees	Government and donor representatives
1230-	Remarks by the Chief Guest	Mr. Sartaj Aziz, Adviser to the Prime Minister on Foreign Affairs
	Vote of Thanks	Mr. Khaleel Ahmed Tetlay, ACEO, RSPN
1300-1430	Lunch Break	RSPN Administration
1530	Check-out and departure for Islamabad	RSPN Administration

SUCCESS Programme is based on the Rural Support Programmes' (RSPs) social mobilisation approach to Community-Driven Development (CDD). Social Mobilisation centers around the belief that poor people have an innate potential to help themselves; that they can better manage their limited resources if they organise and are provided technical and financial support. The RSPs under the SUCCESS Programme provide social guidance, as well as technical and financial assistance to the rural poor in Sindh.

SUCCESS is a six-year long (2015-2021) programme funded by the European Union (EU) and implemented by Rural Support Programmes Network (RSPN), National Rural Support Programme (NRSP), Sindh Rural Support Organisation (SRSO), and Thardeep Rural Development Programme (TRDP) in eight districts of Sindh, namely: Kambar Shahdaskot, Larkana, Dadu, Jamshoro, Matiari, Sujawal, Tando Allahyar, and Tando Muhammad Khan.



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