



Sindh Union Council and Community Economic Strengthening Support (SUCCESS) Programme



SUCCESS

SUCCESS Programme Experience Sharing and Learning Workshop and Visit to District Jamshoro



Sindh Union Council and Community Economic Strengthening Support (SUCCESS) Programme

SUCCESS Programme Experience Sharing and Learning Workshop and Visit to District Jamshoro

27th and 28th February, 2017

www.rspn.org

www.success.org.pk

www.facebook.com/successprogramme

Organised by

RSPN and TRDP

Prepared by

Filza Nasir, Documentation and Reporting Officer, SUCCESS, RSPN

© 2016 Rural Support Programmes Network (RSPN). All Rights Reserved.



EUROPEAN UNION

“This Publication has been produced by Rural Support Programme (RSPN) with assistance of the European Union. The content of this publication are the sole responsibility of RSPN and can in no way be taken to reflect the views of the European Union.”

More information about European Union is available on:

Web: <http://eeas.europa.eu/delegations/pakistan/>

Twitter: @EUPakistan

Facebook: [European-Union-in-Pakistan/269745043207452](https://www.facebook.com/European-Union-in-Pakistan/269745043207452)

Contents

Overview 1

Visit to Jamshoro..... 2

Workshop Proceedings 5

Welcome Note 5

Introductory Remarks by SSK..... 5

RSPs Progress Review 5

1. TRDP 6

2. NRSP 6

3. SRSO 7

Presentations by Community Leaders 8

Remarks by Distinguished Guests 8

Vote of Thanks 10

Overview

As part of the Sindh Union Council and Community Economic Strengthening Support Programme (SUCCESS), Rural Support Programmes Network (RSPN) component, an experience sharing and learning visit was planned on the 27th February, 2017 to Thardeep Rural Development Programme (TRDP), SUCCESS Programme district, Jamshoro. The visit team included staff members from Rural Support Programmes Network (RSPN), RSPN/RSPs senior management, Chairman RSPN, officials from Government of Sindh (GoS), accompanied by Director I, Mr. Pervaiz Chandio, from Union Council Based Poverty Reduction Programme (UCBPRP).

The lesson learning visit was aimed at sharing experiences and learning of the communities in the first year of the implementation of the SUCCESS Programme. During the visit, the participants attended three different meetings; one with a Village Organisation (VO), a Local Support Organisation (LSO), and one with all the Community Resource Persons (CRPs) of TRDP. The field visit was followed by an Experience Sharing and Learning Workshop on 27th February, 2017.

The chief guest at the workshop was Mr. Fayaz Ali Butt, Provincial Minister for Public Health Engineering and Rural Development. In addition to Mr. Shoaib Sultan Khan, Chairman RSPN, Mr. Rashid Bajwa, CEO NRSP, Mr. Dittal Kalhoro, CEO SRSO, and Mr. Allah Nawaz Samoo, CEO TRDP, the workshop was also attended by Dr. Kaiser Bengali, Economist, Ms. Kathryn Ennis, Team Leader SUCCESS-TA Component, Mr. Sajid Jamal Abro, Commissioner Hyderabad, Mr. Munwar Ali Mehsar, Deputy Commissioner District Jamshoro, and Ms. Sabiha Shah, Vice Chairperson TRDP.

Visit to Jamshoro

The learning visit to Jamshoro included meetings with a VO, LSO and CRPs. The first meeting was with a VO called Madadgar in Village Chaudhery Karamuddin, Union Council AB-Shoro, Taluka Kotri. After a round of introduction, Ms, Rukhsana Khan, president of the VO gave a brief overview of the VO

During the meeting, Mr. Shoaib Sultan Khan asked the VO about the education facilities available in the village and nearby town with special focus on female education. He also asked about the Micro Investment Plans (MIPs) of the households and their strategies to reduce poverty. With the help of hand drawn maps of the village, Ms. Khan explained the current status of educational and health facilities available in the village, and the future plans for the village. As for the MIPs, some the president clarified that a few of the households have filled them, while most are still left.



Meeting with VO Madadgar in UC AB-Shoro

The District Commissioner (DC) Jamshoro, Mr. Munawar Ali and the District Education Officer Jamshoro, Mr. Ghulam Rasul were also present at the meeting, and appreciated the work of the VO. They ensured their full cooperation towards the SUCCESS Programme.

The next visit was to the Village Sono Khan Zardari, Taluka Manjhand, District Jamshoro, to meet with an LSO named, Ajrak. The LSO had newly built its office, and Mr. Shoaib Sultan Khan inaugurated the office by cutting a ribbon.

The manager of the LSO gave a brief overview of the organisation. The LSO consists of 12 VOs and 120 COs, with 2,073 organised households.

The LSO is essential in forming and maintaining linkages with the local government and line departments, and at the meeting, DC Jamshoro, Mr. Munawar Ali maintained that he would provide any help needed to sustain the programme in Jamshoro. He said that the way women participate in the meetings and activist workshops, a few of them he has attended himself, shows their true determination and dedication to changing their lives around.



Mr. Shoaib Sultan Khan speaking at a meeting with LSO Ajrak

After the LSO meeting, the team went to TRDP Unit office in Manjhand for a meeting with social organisers (SOs) and community resource persons (CRPs) in Manjhand. The meeting commenced with the elder from the village presenting the senior members of the team with Ajrak. He also gave introductory remarks and appreciated the programme.

The session at the unit office included a feedback by SOs on their struggles in the field and how they overcame them, followed by a session by Mr. Shoaib Sultan Khan on the role of CRPs in social mobilization.

CRPs are individuals from the community who are both active and committed to the development of their community. Specifically, they believe in bringing about betterment through their own initiatives and hard work. They are activists who are engaged by VO/LSO/SMT to organise uncovered communities

into COs, monitoring of CO meetings and savings and delivering awareness sessions to the communities on critical social and development issues.

Mr. Shoaib Sultan Khan emphasized on the importance of having an active and a responsible CRP for effective implementation of the programme, as they are the backbone of the programme. In addition to conducting sessions in community on Community Awareness Toolkit (CAT) to create awareness on critical social issues (health, education, sanitation, DRR, environment and basic civic rights), one of the most important tasks for the CRPs is to support CO members in preparing their Micro Investment Plans (MIPs).

The CEO of NRSP, Mr. Rashid Bajwa, highlighted the importance of taking time in filling out the MIPs. Most of the people in villages do not realise their potential and often ask for livestock or sewing machine to be filled in their MIPs as their means of earning. It is the job of the SO and CRP to guide the people and push them to come up with more realistic and innovative ways of earning.



Mr. Rashid Bajwa, speaking at a meeting with SOs and CRPs

Workshop Proceedings

Welcome Note

Mr. Allah Nawaz Samoo, CEO TRDP commenced the workshop by welcoming everyone to be a part of the event. He gave a brief introduction of SUCCESS Programme and explained the purpose of the workshop, which was to share experiences and learning in the first year of implementation of the programme. He said that the experience sharing and learning visit the day before to the villages of Jamshoro provided everyone with extensive learning from the communities. He said that what has been done in the first year needs to be continued with more vigour and zeal.

The welcome note was followed by presenting of “ajraks” to the distinguished guests, to uphold the tradition of Sindhi culture.

Introductory Remarks by SSK

The Chairman RSPN Shoaib Sultan Khan giving the introductory remarks said that empowered institutions of the local communities that form the social pillar of the state can complement the administrative and political pillars, triggering a sustainable process of change and development.

He thanked Mr. Syed Qaim Ali Shah, who pioneered the adoption of community driven development model in two districts of Sindh, Kahmore and Shikarpur, in 2009. He thanked the government of Sindh for adopting and promoting the CDD approach in 18 districts of the province and informed that Chief Minister Syed Murad Ali Shah has agreed in principle to extend the union-council poverty reduction programme to six more districts of the province.

He emphasized that “the whole concept of RSPs is embedded in distillation of experience of the world”. RSP approach is indeed democracy of the people, where people themselves find their potential and are mobilised to fight poverty. He said that RSPs only facilitate people by creating a receiving mechanism with which these community institutions can then be linked up with the government.



Mr. Shoaib Sultan Khan giving introductory remarks at the Experience Sharing and Learning Workshop

RSPs Progress Review

The introductory session was followed by progress review in the first year of SUCCESS Programme, by the Programme Managers (PM) of SUCCESS Programme of each implementing RSP.

1. TRDP

Mr. Jai Prakash, PM SUCCESS-TRDP, gave an overview of the progress made by TRDP in the first year of the programme, and discussed the key learning, as well as the future plans for the programme. In case of Poverty Scorecard Survey (PSC), TRDP has covered 60% of households in district Dadu, and 51% households in district Jamshoro.

The key learning from year one include:

- Government and its line departments are supportive if the work is shown
- RSPN supportive role to standardize Programme implementation and M&E made the programme smooth and on track
- Programme needs to focus more on the role of CRPs
- Interactive discussions instead of lecture-based trainings maximize the effectiveness of community trainings
- Community level activist workshops proved to be useful in communicating the message to all stakeholders.

In the remaining years of SUCCESS Programme, TRDP's plans are to:

- ensure 8,000 COs, 850 VOs and 76 LSO formation
- formulate Micro Investment Plans (MIPs), Village Development Plans (VDPs), and Union Council Development Plans (UCDPs)
- provide 35,040 Technical and Vocational Skills Trainings (TVST) to community
- disperse Community Investment Fund (CIF) of Rs. 385 million to 67,750 (0-23) through Community organizations
- disperse Income Generating Grants (IGG) to 20,064 extremely poor households
- provide Micro Health Insurance (MHI) to 41,600
- carry out 910 Community Physical Infrastructure (CPI) schemes
- form 10 District and taluka level Joint Development committees

2. NRSP

Mr. Ghulam M. Jamro, PM SUCCESS-NRSP, while giving an overview of the progress said that about 86% of the target households have undergone PSC survey, however, 100% of the target population has been surveyed. NRSP has organised 100% of the households under CO formation, and has exceeded the target for VO and LSO formation in first year as well.

The key learning for NRSP from year one include:

Poverty Scorecard Survey:

- By using the android application for PSC data collection, household splitting has been significantly reduced, whereas the population has been covered by 100% with projection.

- Strict real-time monitoring of data submission to server with daily report reduced the risk of data quality.
- The MIS has led to clean and accurate Poverty targeting with focus on 0-23 poverty band
- MIS has resulted in more transparent & accurate programme implementation.

Human Resource Development

- Training manuals in local language with pictorial presentation remained very effective in Community Management Skills Training (CMST)
- In activist workshops the District Administration and line departments officials' presence remained very effective in awareness raising on Community Awareness Toolkit (CAT) issues which helped the community to start some of the self-help activities on Education, CNIC, and Health related activities at community level.

Social Mobilization

- Timely registration/notification of community institutions (CIs) from the GoS remained very critical for the SUCCESS Programme sub-granting.
- Implementation of programme by RSPs jointly has helped in learning from the experiences from the each other.
- Most of CIs after formation started self-help activities. The collective priorities are;
 1. School enrolment
 2. Cleanliness of Villages
 3. Health related activities.
 4. Preparation of CNIC and Birth certificates

RSPN contribution

- Regular coordination between RSPs helped in quality programme delivery which is effectively facilitated by RSPN.
- RSPN's role in harmonization, standardization of programme documents (which includes Programme Implementation Manual (PIM), M&E frameworks, baseline, Quality Assurance Checklists etc.) has contributed in overall quality of the programme.
- Well-designed PIM facilitated the staff to implement the activities smoothly at field.

3. SRSO

Mr. Jamal M. Shoro, PM SUCCESS-SRSO, reviewed the progress made by SRSO in the first year of the programme. In the PSC survey, SRSO managed to cover 76% of the households and 85% of the population.

The key learning for SRSO from year one include:

- Empowerment and self-confidence of females activists (CI Leaders)
- Community Savings over PKR 6.5 Millions

- Activist workshops boost experience sharing and strong linkages
- Border challenges – Communities of Balochistan intends to benefit from programme
- Delay in interventions due to Bank account – needed coordinated and concerted measures to resolve it by implementing RSPs
- Scattered settlements (3800 settlements) 2200 settlements have less than 100HHs
- Need more Programme branding

Presentations by Community Leaders

Four women community leaders; Ms. Fatima from Tharparkar, Ms. Zahida from Jamshoro, Ms. Parveen from Dadu, and Ms. Farhana from Matiari gave presentations of the work their CIs have done and shared their experiences during the event. They said that after getting organized at the local level, they felt empowered and important members of the society.

They said that with little support and guidance the women can help their families and communities move out of the poverty trap. After getting organised, the women said that their savings increased and the CIs have already started undertaking self-help initiatives with a focus on increasing school enrollment, promotion of hygiene, personal care and planning for removal of obstacles in the path of progress.



Community member, Ms. Fatima giving her presentation

Remarks by Distinguished Guests

Team Leader for SUCCESS-TA Component, Ms. Kathryn Ennis briefed the audience about the objectives of the TA Component, which is to formulate an overall poverty reduction policy for GoS and ties into the Result 4 of the overall SUCCESS Programme.

Eminent economist Prof. Kaiser Bengali began his remarks by congratulating Mr. Shoaib Sultan Khan for discovering a new and effective method of development and poverty reduction. He appreciated the role that social mobilization can play in changing societies. He also underlined the importance of political struggle for the attainment of rights.

The Deputy Commissioner Jamshoro, Munawar Ali Maheser said that he was highly impressed by the change triggered by social mobilization in the rural communities, and was glad to be a part of the solution. He said that the women have rebelled against rotten disempowering traditions and decided to lead the process of change from their villages.

The Commissioner Hyderabad, Sajid Jamal Abro paid glowing tributes to the women community leaders and said that the women's confidence and clarity of mind is phenomenal. He said that the RSPs approach to development and poverty reduction has had lasting positive impact on the societies. He ensured full cooperation on part of local government.



Commissioner Hyderabad, Mr. Sajid Jamal Abro

Sindh Minister for Public Health Engineering and Rural Development Fayaz Ali Butt while speaking as a chief guest reaffirmed the provincial government's commitment to the SUCCESS Programme and extended his all-out support for the cause. He said that he was inspired by the women community leaders who were

transforming their villages and improving the quality of life of all the people. He said that the community-driven development approach of the rural support programmes should be extended to all districts of the Sindh Province.



Sindh Minister for Public Health Engineering and Rural Development , Mr. Fayaz Ali Butt

The Chief Operating Officer of RSPN, Mr. Khaleel Ahmed Tetlay, while giving the concluding remarks said that the aim of the workshop was to review the first year of SUCCESS Programme and to learn from the mistakes to make the

programme better. Meeting with VOs, LSOs, and CRPs, was very productive as they shared their experiences and provided feedback. He said that it was promising to witness all three pillars (administrative, political, and social) sitting together at the forum. He said that the major aim of the SUCCESS Programme is to formulate the policy for poverty reduction approved by GoS, recognizing integrated pillars. GoS will be the only province in which every union council and every village will have women organisations. He thanked the GoS and urged them to better their communication strategy, and highlight their work.

After the remarks, the Branch Manager of UBL in Jamshoro presented the president of LSO with account opening certificate, while Commissioner Jamshoro presented another LSO Manager with a registration certificate.

Vote of Thanks

Vice Chairperson TRDP, Ms. Sabiha Shah, while giving the vote of thanks, praised and thanked everyone for attending the workshop. She especially appreciated representatives from provincial governments, and thanked them for taking interest in contributing to and collaborating with RSPs for the economic empowerment of rural poor, especially of women.



Distinguished Guests at the Workshop

SUCCESS Programme is based on the Rural Support Programmes' (RSPs) social mobilisation approach to Community-Driven Development (CDD). Social Mobilisation centers around the belief that poor people have an innate potential to help themselves; that they can better manage their limited resources if they organise and are provided technical and financial support. The RSPs under the SUCCESS Programme provide social guidance, as well as technical and financial assistance to the rural poor in Sindh.

SUCCESS is a six-year long (2015-2021) programme funded by the European Union (EU) and implemented by Rural Support Programmes Network (RSPN), National Rural Support Programme (NRSP), Sindh Rural Support Organisation (SRSO), and Thardeep Rural Development Programme (TRDP) in eight districts of Sindh, namely: Kambar Shahdadkot, Larkana, Dadu, Jamshoro, Matiari, Sujawal, Tando Allahyar, and Tando Muhammad Khan.



EUROPEAN UNION

“This publication has been produced with the assistance of the European Union. The contents of this publication are the sole responsibility of Rural Support Programmes Network (RSPN) and can in no way be taken to reflect the views of the European Union.”

More information about the European Union is available on:

Web: <http://eeas.europa.eu/delegations/pakistan/>

Twitter: @EUPakistan

Facebook: European-Union-in-Pakistan-269745043207452



SUCCESS

Sindh Union Council and Community
Economic Strengthening Support
Programme

House No. 16, Street 56, Sector F-6/4,
Islamabad

Ph: 92-51-2277881

Web: <http://www.success.org.pk>

Twitter: @successprog

Facebook: successprogramme