



The 3rd COMMUNITY-DRIVEN DEVELOPMENT CONFERENCE (CDD)

November 11th, 2015, Pearl Continental Hotel Peshawar



SARHAD RURAL SUPPORT PROGRAMME

www.srsp.org.pk

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Acronyms

AID	Associates in Development
AKRSP	Aga Khan Rural Support Programme
BISP	Benazir Income Support Programme
CDD	Community Driven Development
CDP	Community Development Programme
CEO	Chief Executive Officer
CIF	Community Investment Fund
CM	Chief Minister
CO	Community Organization
CPI	Community Physical Infrastructure
DC	Deputy Commissioner
EU	European Union
EUD	European Union Delegation Pakistan
GM	General Manager
GOP	Government of Pakistan
ISSET	Institute for Social and Environmental Transition
KP	Khyber Pakhtunkhwa
LGRD	Local Government and Rural Development
LSO	Local Support Organization
M&E	Monitoring and Evaluation
MHPs	Micro Hydro Projects
MPA	Member Provincial Assembly
NGO	Non-Government Organization
NRSP	National Rural Support Programme
PDD	Planning Development Department
PEACE	Programme for Economic Advancement and Community Empowerment
PSC	Poverty Score Card
RSPN	Rural Support Programmes Network
RSPs	Rural Support Programmes
SDPI	Sustainable Development Policy Institute
SRSO	Sindh Rural Support Organization
SRSP	Sarhad Rural Support Programme
TRDP	Thardeep Rural Development Programme
UC	Union Council
UK	United Kingdom
VO	Village Organization

A. Introduction

The report in hand elaborates proceedings of one day provincial conference held at a local hotel on November 11th, 2015. The theme of the conference was “Community Driven Development; Approaches and Challenges in Pakistan and Khyber Pakhtunkhwa”. It is important to mention here that this was the third and last provincial conference of the series. Two similar conferences have been successfully conducted in Quetta, Baluchistan and Sukkur, Sindh. Lessons from these conferences would be taken and shared at the last and final national level workshop planned to be held in December, 2015. The overarching objective of this conference is to facilitate dialogues amongst various stakeholders including politicians, policy makers, provincial bureaucracy, donors, programme practitioners and researchers on approaches, experience and challenges faced to mainstream and upscale Community Driven Development in Pakistan and Khyber Pakhtunkhwa. These workshops have been supported, sponsored by the European Union Delegation, Islamabad (EUD), Rural Support Programme Network (RSPN) and Provincial RSPs (BRSP, SRSO and SRSP). The conference was attended by key figures of Khyber Pakhtunkhwa including Chief Minister, Provincial Ministers, Chief Secretary, District Nazims, Academicians, Researchers and Practitioners. In addition, a healthy participation from EUD Islamabad including his highness the EU Ambassador, Head of the Delegation and other senior members made this event productive and successful. The conference was widely covered by print and electronic media signifying its importance at provincial level (*list of participants and articles on conference published in local and national newspapers attached as Annex I & II*).

B. The Conference

To achieve its objectives, the conference was segregated into three technical and thematic sessions. Provincial and National professionals in relevant themes were invited to share their knowledge and experiences followed by adding views from distinguished panels comprising seasoned experts in relevant themes and areas. The three major themes/technical sessions comprised;

- i) RSPs’ approach in promoting renewable and sustainable energy and its impact on gender, climate and local economic development;
- ii) RSPs’ Community mobilization approach for socio-economic development and empowerment

iii) Community Driven Local Development Framework, Policies and Strategies

(Agenda of the Conference is attached as Annex B)

C. Proceedings of the conference

Mr. Masood ul Mulk, CEO SRSP formally welcomed the distinguished guests and elaborated major objectives of the workshops. He added that this 3rd Community Driven Development Conference provides an opportunity to bring together all major stakeholders including key politicians, key members of provincial bureaucracy, local government representatives, academicians, researchers, practitioners and senior members from EUD Islamabad to share and express their views to further refine approaches and improvise strategies specifically related to community driven development. The conference in his views would bridge the gap amongst key stakeholders to take appropriate measures for ensuring a more meaningful and productive participation of local communities for enhancing development effectiveness.

Session 1

Technical Session I

RSPs' approach in promoting renewable and sustainable energy and its impact on gender, climate and local economic development

The Technical Session I comprised concise and comprehensive presentations on renewable and sustainable energy and its impact on local communities. The panelists for the session comprised;

- Ms. Munawar Hamayun Chairperson SRSP BoD,
- Mr. Azam Khan Ex-Chief Secretary KP
- Khaleel Tetlay CEO RSPN.

Following four presentations were made during this technical session I:

- i) EU supported community based micro hydro schemes-approach & impacts by Mr. Sohail Ameer Marwat, Programme Manager, MHP, SRSP
- ii) SRSP/EU-PEACE promoting & supporting CDD by Mr. Masood Ul Mulk, CEO SRSP.
- iii) Smart Villages Initiatives by Dr. Tayyab Safdar, Cambridge University and
- iv) Biogas- an alternate energy solution at community level by Mr. Fawad Khan, ISET Pakistan

i) EU supported community based micro hydro schemes-approach & impacts

Mr. Sohail Marwat, Programme Officer MHP section SRSP discussed in detail the nature and scope of Micro Hydro Projects (MHP), steps involved in establishing micro hydro projects, comparative advantages in relation to other sources of energy production, productive and consumptive end usage of electricity produced by MHPs. The speaker also provided details of MHPs established under SRSP with the financial support of EU and other donor agencies.

The presentation was followed by short video clips on community managed micro hydro projects. This included one developed by ASHDEN, UK, which gathered attention of the audience. Following ASHDEN documentary, CEO shared that SRSP was able to win prestigious ASHDEN, UK award for enhancing access of local communities to sustainable energy.

ii) Presentation on SRSP/EU PEACE promoting & Supporting CDD

CEO SRSP started its presentation with stories from the field highlighting the role of communities in both development and during emergencies and humanitarian crisis. He elaborated the role of RSPs in tapping the potential for self-help and resilience within communities through mobilizing social capital and building their capacities in different fields. He



discussed the distinct philosophy of RSP, unique management mechanisms besides describing various features of RSPs including their capacity to address poverty on scale and long term survival, working with government, approach to work for change, diversity, iteration and adaption of RSPs to complex situations. CEO SRSP provided an overview of SRSP's thematic achievements in fragile and complex environment of KP and FATA. The latter part of presentation was focused on EU supported Programme for Economic Advancement and Community Empowerment (PEACE), which is implemented in 100 union councils of seven districts of Malakand division. The CEO highlighted the operational areas and geographic expansion of PEACE, its major objectives, intended outreach in terms of households and population and the progress being made so far. He explained that under PEACE project more than 60 percent of the funding was utilized for generation of community run micro hydro power units in the project areas. He said that the electricity was supporting cottage industry, hospitals, basic health units, local enterprises, hotels and tourism besides lighting home. He also explained that SRSP was helping communities rebuild roads, drinking water, irrigation channels, and reviving government facilities. Citing exciting examples of community driven development he quoted 53 wells constructed in Chitral to benefit 10,600 households on daily basis during the floods, Lift chair to benefit flood affected communities in flood affected districts, water reservoirs maintained by local communities, and so on and do forth. One common element

amongst these initiatives was active community participation and their willingness to maintain such initiatives. Summing up he said that instances of community driven development urge us to upscale it to benefit wider communities in KP.

iii) Presentation on Small Village Initiatives

Dr. Tayyab Safdar from Cambridge University United Kingdom thanked SRSP for inviting him to the conference. He said that the conference had come at a very opportune time as we are all in our way to climate change. For starting off, he said electricity is very important for local



development and there is increasing sense of realization at the global level that it is extremely important to develop electricity and sustainable energy resources. He highlighted major challenges in rural development regarding electricity and the nexus between energy production from fossils and climate change. He presented in details the achievements of communities under the small village initiatives in different fields ranging from electricity, natural resource management etc. He said that the focus of small village initiatives is focused on local solution, distributed energy for local communities which include people solar, solar home systems and mini cell micro grid. He supported his presentation with different case studies from across the globe. Mr. Safdar also explained the scope of small village initiatives in different parts of the world and in Pakistan. He also explained the future prospective of the project.

iv) Presentation on Biogas- an alternate energy solution at community level

Mr. Fawad Khan, ISET Pakistan discussed in detail findings of impact assessment of two different projects that were undertaken in Pakistan. These projects included Prototype on Rainwater Harvesting and Bio Gas. He said that these projects have been a success as the impact of these projects on the health, education, agricultural production, livestock production, food



security and liquid and divisible assets have been positive. Concluding his presentation, Mr. Fawad said that decentralized energy can help adaptation and mitigation. It was promoted since '70s but couldn't be taken to scale and needs innovative localized implementation along with a business model with private sector.

Comments of Panelists

Mr. Khaleel Teetlay CEO RSPN appreciated the diversification in services offered by RSPs. He also spoke high of dynamism of local communities for undertaking innovative initiatives. He added that the work of SRSP in close collaboration with government of KP, PPAF and European Union and other supporters has contributed into change which is relevant and as per local needs.

Mr. Azam Khan, ex-Chief Secretary Go-KP and member of BoD, SRSP appreciated sets of presentations delivered by the speakers. He also highlighted three major concerns which may be taken into account while establishing MHPs including geological survey of the sites and areas, sustainability of the MHPs in long run and its insurance as these areas are prone to continuous natural calamities. He also shared benefits of biogas including support in deforestation and the use of farm yard manure as a bi-product which can be used as a replacement for chemical fertilizers.

Ms. Munawar Hamayun, Chairperson BoD SRSP thanked the presenters and said that energy is central to development and sustainable and renewable energy is and should be promoted as also presented by speakers. She appreciated journey of SRSP in achieving significant milestones specifically in undertaking and completing sustainable and renewable energy projects in collaboration with partner communities. She thanked European Union for generous support and supporting philosophy of RSPs, which is to be responsive to needs of local communities. Quoting PEACE programme, she added that it is unique in terms of promoting renewable energy to benefit off-grid population especially poor and contributing in reducing their poverty.



The morning session was followed with networking break, which encouraged the participants to further discuss topics of specific interest in smaller groups besides getting to know organizations and their competencies. The break also contributed in developing linkages between organizations and participants to take CDD agenda forward. After the break, the Chief Guests Honorable Mr. Pervez Khattak, Chief Minister, Khyber Pakhtunkhwa and his Excellency Mr. Jean Francois Cautain, EU Ambassador joined the workshop participants in session II; formal inauguration session.

Inaugural Session

Formal Inauguration

i) Welcome Note by Chairperson SRSP

Ms. Munawar Hamayun, Chairperson SRSP BoD, formally welcomed the chief guests and delivered the welcome speech.

She explained the background of the conference and the intended outcomes. Besides highlighting the social mobilization process and its importance in rural development, she briefly discussed the nexus between RSPs and government and the role of national and international



donor agencies. The mandate of RSPs as explained by her is reducing rural poverty by improving livelihoods of the poor HHs through RSPs specific and distinct philosophy. She added that every person has innate quality and desire to improve his/her life, provided they are given opportunity to do so and such opportunities could be provided through bringing them in organized folds. During her speech, the chairperson expressed her satisfaction over achievement of RSPs and said that it is the process of social mobilization and community participation that a large majority of community leaders have contested and succeeded in recently held local government elections. Summing up, she appreciated European Union Delegation for their firm belief in RSP's philosophy of people's empowerment & their support in Malakand Division through multiple programmes and projects.

ii) Key Note Address by Shoaib Sultan Khan-Chairman RSPN

Mr. Shoaib Sultan Khan, Chairman RSPN welcomed honorable guests to the workshop and initiated his inspiring note with presentation on evolution and background of RSPs. Addressing and responding to some of the misconceptions about RSPs, he said that RSPs were not created for service delivery. In-fact service delivery was to be undertaken through a well thought out

mechanism called as three tiered structures comprising community, village and union councils level apex institutions. In addition, these services/packages are seen as investments in these community level institutions. Elaborating further he added that notwithstanding, strengths of administrative and political pillars, it is a bitter fact that none of the Federal Ministries, Provincial and District Departments or Elected Bodies have embedded capacity to engage all or overwhelming majority of people especially poor and vulnerable in planning, implementing and monitoring their own development. Arguably, these institutions are not well equipped with tools required to undertake tasks mentioned above. Or in other words, fostering socio-economic pillar through process of social guidance cannot be undertaken by government departments or NGOs. It requires an institutional mechanism which has resources of the government and flexibility of NGOs such as Rural Support Programme and that is one of the reasons of RSPs existence he added. He shared phenomenal figures on poverty reduction during his work in AKRSP in eighties. These figures included doubling incomes of a million households in ten years. He attributed these achievements to involvement of local communities and had they been not involved and engaged, such achievements would have never been possible. He deeply appreciated EU for their support in supporting RSPs to work at a scale to address poverty.



The Chairman RSPN highlighted the role of Government and its involvement in rural development and community empowerment. He urged fostering socio-economic pillar for making poverty history. Quoting examples, he specifically mentioned efforts of Government of Sindh to allocate resources for undertaking poverty reduction initiatives/programmes through community institutions. The same has been done with an active support of EU in Malakand Division but it may require even a bigger effort on part of Government of KP to start thinking of its replication in other districts especially when this new local government system has been introduced.

iii) Presentation on Ittifaq Welfare Organization – A LSO from Kohat

Mr. Isar Ali Bangash, Chairman Ittifaq Welfare Organization (a Local Support Organization) from Kohat presented in detail the process of formation of his organization, its current profile, structure and services delivered so far. He said that the LSO was formed in 2008 with the objective to maintain peace and harmony, security and development of his area. His area was exposed to backwardness, underdevelopment in backdrop of sectarian violence, extremism and insurgency. The LSO is an umbrella to 81% households of the area who are organized under 94 Community Organizations (51 MCOs and 43 WCOs) along with 10 COs (5 men and 5 women based) formed by special persons (Persons with disabilities) and 10 village organizations (5 men and 5 women based). The presenter also highlighted some of the major achievements of his LSO.

iv) Speech of Mr. Jean-Francois Cautain-Ambassador EU delegation to Pakistan

Mr. Jean-Francois Cautain-Ambassador EU thanked the Chief Minister KP, chairman RSPN and

organizers of the conference for inviting him to such a useful forum attended by key figures of Khyber Pakhtunkhwa. He said that the conference offered an opportunity to revive his ties with Peshawar where he had served in the nineties. He said that EU has extended financial support in Malakand division for set of



community driven development initiatives. He said that addressing immediate restoration needs of Malakand Division and simultaneously targeting local development through an active engagement of local organized communities offered best solution, which resulted in developing a fruitful partnership with SRSP. He added that SRSP has a rich experience in community led development initiatives, which had convinced EU to support exciting programmes like PEACE and CDLD in KP. He mentioned Go-KP's Community Driven Local Development Policy supported by EU to help empower local communities and undertake collective action for addressal of needs and priorities. He said, *“for me, the support we are providing to Pakistan*

especially in KP province is based on three basic principles of Adaption, Accountability and Transparency”. He hoped that conference would generate a healthy debate on identifying new ways and means to support key stakeholders and deliver services for benefiting poor and marginalized groups.

v) **Speech of Mr. Pervez Khattak, Chief Minister Khyber Pakhtunkhwa**



The chief minister extended his warm welcome to ‘His Excellency, the Ambassador of EU and his colleagues and thanked Chairman RSPN and CEO SRSP for inviting him to the conference. In his speech the CM said that his government is committed to social and economic development at the grassroots in the province. He said that the devolution process that the

provincial government has initiated will bring development closer to the people and will develop a sense of ownership and ensure accountability at all levels. The Chief Minister paid rich tributes to the contribution by RSPN Chairman Mr. Shoaib Sultan Khan and SRSP to the cause of marginalized communities. He appreciated the efforts of European Union for building their projects on local ideas and local institutions. He said, “This would ensure ownership and sustainability of the programmes”. He also added that the government’s plan to devolve power to the local government fitted perfectly with the ideas of community-driven and area development that EU was espousing.

Session 2

Technical Session II

RSPs community mobilization approach for socio-economic development & empowerment

Technical Session II comprised comprehensive presentations on community mobilization for socio economic development and empowerment. The panelists for the session comprised;

- Mr. Shoaib Sultan Khan, Chairman RSPN
- Mr. Arshad Rashi, EU Delegation Islamabad
- Mr. Mohammad Ikram Khan, Ex Secretary P & DD and member BoD SRSP

Following three presentations were made during this technical session II:

- i) Findings from UC level Poverty Reduction Programme (BKPAP) by Mr. Ijaz Rizvi, AID International.
- ii) Presentation by Human Unity Movement LSO HUM) by Mr. Tariq Mehmood.
- iii) Community Driven Development by Minister Local Government, Khyber Pakhtunkhwa Mr. Inayat Ullah Khan

i) Presentation on finding of evaluation on UC Level poverty reduction programme

The session started with presentation from Mr. Ijaz Rizvi from Associates in Development (AID), International to present lessons from UC Poverty Reduction Programme KP- a joint initiative of Government of KP and SRSP. The programme directly or indirectly benefited 1.2million population and was implemented in 40 union councils of four districts (Battagram, Mardan, Karak and Upper Dir). He presented salient features and major achievements of the programme. He shared that programme was a good example of public private partnership. He urged the stakeholders, based on the results and



achievements to initiate, replicate and expand similar initiatives to improve socio economic conditions of rural areas in KP.

ii) Presentation on Local Support Organization “HUM” Haripur

Mr. Tariq Mehmood, Chairman LSO Human Unity Movement (HUM) presented profile, structure, and achievements of his LSO. The chairman said that his LSO was established in union council Hatar in Abbottabad to cover 2,610 households resided in 6 villages. The chairman said that HUM works for socioeconomic and political empowerment of the society based on equality, broader citizenship rights and peaceful coexistence and it believes on participatory and people centered sustainable development through socio-economic and political change in the society. He stated that the ultimate objective of LSO is to have socio-economic empowered society based upon equality without any discrimination of gender, cast, creed and sect.

Mr. Tariq added the LSO had provided both hard and soft support to its members without any gender discrimination. It has been able to develop synergies with government and non-government development agencies and provided services health, education, rights, agriculture development etc. The amount of these projects amounted to 37.6 million PKR since its establishment. Interestingly he shared that his LSO has won at least 5 national awards for their work in community development and women empowerment.



iii) Community Driven Development by Mr. Inayat Ullah Khan Minister for LGRD

Mr. Inayattual Khan spoke about the local government system and highlighted the importance of community driven development (CDD). He appreciated SRSP to have arranged a workshop on this theme. He added that this is a proven fact that if community owns developmental work, it will sustain in long run and he is a firm believer of community led development. He said that in CDD community determines its priorities, plans development projects and has control over resources or in other words it promotes bottom up rather than top down approach. He shared that

SRSP has remarkable achievements in organizing and training communities in many villages during the last two decades. It has involved donors in undertaking developmental projects along with local communities. Rural people are getting acquainted with bottom up approach and inclusive development is now a unique feature especially in KP. Regarding recent local government elections he shared that almost 39,000 people elected in 3,500 village councils in KP. The whole KP has been divided into village councils (1 village council comprises of 20,000-10,000 population) and the role of local communities is very important in this system. This system would ensure the involvement of community in all local development projects. Under the new local government system efforts are being made to make functional the dysfunctional health and educational facilities along with drinking water supply schemes in the KP. He thanked the participants and organizers for inviting him to the conference and assured every kind of support on behalf of local government.



Comments of Panelists

Mr. Ikramullah Khan shared that SRSP implemented BKPAP in 40 UCs of 4 districts in previous government. It was a unique project because for the first time government money was being utilized by a non-government organization (SRSP). SDU (Special Development Unit) was fully involved in the whole program. It was a totally community driven program supported and endorsed by Government of KP. The project could not continue



beyond 2013 but by or before its closure it had met its objectives. He suggested that the present government and donors should come up with similar projects in order to benefit local communities in the long run. Mr. Shoaib Sultan Khan, Chairman RSPN shared that once community get organize then sky is limit for them. He appreciated LSO HUM for their wonderful achievements. He suggested to the KP government that provided availability of funds, SRSP can mobilize over 2 million households if government provides only 5% of its ADP. Mr. Arshad Rashid, Development Advisor EUD Pakistan shared that it was good to see the analysis of Poverty Score Card exercise (PSC) specifically in BKPAP presented earlier. He suggested that RSPs should incorporate PSC in its regular monitoring mechanism for every programme and project (pre/post). It would help in assessing impacts of RSPs interventions in respective areas. He suggested enhancing scope of LSOs to look beyond the traditional approach and think on bigger or macro level issues.

Session 3

Technical Session III

Community Driven Local Development Framework, Policies and Strategies

Technical Session IV comprised specific presentations on community driven local development framework; policies and strategies. The panelists for the session comprised;

- Mr. Maghfirat Shah, District Nazim, Chitral
- Mr. Mohammad Ali Shah, District Nazim Swat
- Mr. Masood Ul Mulk, CEO SRSP

Following three presentations were made during this technical session II:

- i) EUs Institutional Framework for Local Development by Mr. Leo Schmit, EUD
- ii) The EU support to GoKP's CDLD Policy by Mr. Giacomo Miserocchi, EUD
- iii) CDLD– Policy & Strategies (supply side), by Brian Fawcett, EU CDLD TA
- iv) CDLD– Policy & Strategies (Demand side), Khalid Khan TL EU-CDLD/SRSP

i) EUs Institutional Framework for Local Development by Mr. Leo Schmit

Mr. Leo Schmit, EU consultant spoke about the EUs institutional framework for local development. He said that European Union is basically promoting and implementing the concept of devolution in real spirit not only in KP, but other parts of region too. EU have the long term plan of partnership and investment across Pakistan, through this concept of devolution of power, 240 million Euros already been invested in KP, Sindh and Baluchistan.



Following key aspects were highlighted by him;

- A shift from Service Delivery to Local Development;
- EU policy framework (local development) eliciting major approaches incl. future approach (2011), engagement with CSO (2012), empowering local authorities (2013), Local development approach (2014) and CS participation in policy and budget (2014);
- EU approach in Khyber Pakhtunkhwa comprising PEACE and CDLD policy and programme in wake of PCNA;

His session also included orienting audience on salient features such as transition in EU from CDD to Local Development, support to formulation of policy framework, creating an enabling environment for collective action and problem solving by local communities through organized folds etc.

ii) The EU support to Go-KP's CDLD Policy by Mr. Giacomo Miserocchi, EUD

An interesting presentation in session 4 by Giacomo Miserocchi gathered attention of especially Local Government officials and representatives. Explaining CDLD policy in present scenario he said that it is very simple, adhoc, fiscal decentralization framework providing resources to districts to achieve a sustainable improvement in



coverage/quality of front-line public service delivery invariably engaging communities. Perceiving this policy in future, he added that it may be integrated as a part of core development business of mandated authority and or a viable and feasible investment option to attain desired objectives especially related to local development. He thoroughly explained the demand and supply side of the policy elaborating roles and responsibilities to be assumed by multiple actors

involved in the process, which include government and local government institutions, SRSP, Technical Assistance team, and community institutions. He made clear that EU budgetary support is aimed to improve services while ensuring participation but EU would also be looking critically at specific indicators¹ to measure and assess performance of the government of KP.

iii) CDLD -Policy & Strategies (supply side), by Brian Fawcett, Team Leader CDLD TA

Mr. Brian Fawcett, Team Leader CDLD, Technical Assistance discussed the supply side of CDLD. He described the overall goal of the programme and its major objectives. He said that the programme is striving to achieve a sustainable improvement in the coverage and quality of front-line public



service delivery through the active involvement of local communities. He added that the policy is formulated to bridge trust deficit between government and the people and this can be done following the principles of community involvement in decision making and execution of development initiatives ensuring transparency, accountability and responsiveness and inclusiveness. He also explained Moving from a Principal Agent Approach to Collective Action for Community Driven Development, which is focused at bringing the supply (government institutions) and demand sides (community institutions).

¹ No of CDLD projects approved, %age of CDLD allocation in proportion to ADP allocation, CDLD allocation in proportion to DDS based cost estimates, %age of annual CDLD allocated funds disbursed to CBOs and %age of CDLD budget allocated for women projects

iv) CDLD– Policy & Strategies (Demand side), Khalid Khan Team Leader CDLD/SRSP

Mr. Khalid Khan, Team Leader CDLD Social Mobilization SRSP presented the demand side of

Community Driven Local Development – Policy & Strategies. He presented the overall progress made so far and key challenges faced there in. Mr. Khalid explained the geographical expansion of the programme and said that it is being implemented in 6 districts of Malakand division with an expected outreach of



1.59 million populations. The programme intends to achieve four expected result including nurturing community institutions and their capacities, building the capacities of elected representatives in Leadership, strategic planning and management, Development & supporting Village Development Plans to get reflected in the District Development Strategy and providing technical Support to CBOs in Designing & cost estimation of Projects. The presenter also highlighted some of the key challenges that the programme has been facing and urged to resolve these issues for smooth implementation of the programme.

Comments of Panelist

The district Nazim Chitral appreciated interesting presentations to elaborate CDLD policy and programme. Capitalizing on the opportunity and legitimate role of local government institutions, he urged and requested the forum to devise mechanisms for an active involvement and engagement of local government institutions to improve overall effectiveness. The district Nazim Swat said that local government institutions need to be an integral part of implementation of the policy. He strongly criticized *District Government Rules of Business, 2015* in which financial and administrative powers have been delegated to district administration rather than local government representatives. He assured his support for successful implementation of the policy and programme in his district and said that that if local government institutions are involved

meaningfully, it would contribute to improving socio-economic condition and situation of Malakand Division. Wrapping up the discussion, the CEO SRSP highlighted two major challenges comprising bringing all major stakeholders (be that local government or district administration or provincial government) on same page and facilitating huge number of community institutions organized and ready to undertake development initiatives but are entangled in complex government procedures. He urged to resolve these issues to tap generous resources provided by EU for developing these areas.



Comments of Mr. Muzaffar Syed, Provincial Minister for Finance, Khyber Pakhtunkhwa

Minister for Finance, Muzaffar Syed shared that he was fully involved when CDLD program was being formulated, however, the local government system was not in place at that time. Now with the present system fully functional and effective, the CDLD programme has now been moved from Finance to LGRD department. He shared specific facts and figures related to the policy and programme and shared that CDLD is a unique initiative designed and developed to benefit disaster affected communities of Malakand Division. He assured his full support to SRSP and CDLD for its smooth functioning and implementation.



Concluding Session

The guest of honour Chief Secretary, Go-KP in concluding session thanked Ambassador of the European Union, members of the European Union Team, Mr. Shoaib Sultan Khan and Board of Directors of SRSP and distinguished guests of the conference. He showed his gratitude to EU for their timely financial and technical support contributing to social and economic development of the province. He added that conferences like these are pivotal for bringing stakeholders together and share field experiences which help improving policy and strategies. He said the community driven development initiatives with an support of EU in KP and across Pakistan are



fascinating as they take lessons from some of the best programmes implemented by the living legend Mr. Shoaib Sultan Khan. The government of Khyber Pakhtunkhwa acknowledges the importance of this work and has supported the work of Sarhad Rural Support Programme in the province by providing it with long term sustainability grant. It has also supported the PEACE Project implemented by SRSP in Malakand Division which is making an important contribution to tapping the vast water resources in this region and generating electricity in remote and marginalized areas which have lived in darkness. He said that he appreciates EU for taking indigenous knowledge into account and tap local institutions. This will ensure ownership and sustainability of their interventions. He also briefly explained steps taken so far in CDLD programme. At the end he assured full support to EU and RSPs for undertaking unique initiatives contributing to benefit rural poor.

Mr. Shoaib Sultan Khan, chairman RSPN thanked government officials, EU officials, office bearers of LSOs and other participants. He shared that government has financial resources and it can organize communities in KP as well as Pakistan. He shared regional experiences of UNDP undertaking pilot of organizing communities, which was supported by the government to cover millions of households and reducing their poverty. He suggested to government of KP that there are over 2 million households in KP and these households can be mobilized and organized in 3-5 years if government provides only 4 to 5% from the annual ADP. Without involving communities we can't get rid of poverty.



Mr. Giacomo appreciated local communities to have undertaken productive initiatives to change their lives, situation and condition. He also thanked SRSP for organizing such a successful event engaging all key politicians and provincial bureaucracy besides other eminent professionals and scholars from KP and Pakistan. He said that the work that he has been exposed to in Pakistan and in RSPs areas is unique, exciting and very different. He urged all stakeholders for striving for excellence if not perfection. In the end he stressed to engage local people and ensured EU's continued support for programmes like PEACE and CDLD and others in KP and Pakistan.

Annex A: List of Participants

Attached As Annex 1_List of Participants_3rd CDD Conference.pdf

Annex B: Agenda of CDD Conference

3rd Conference on Community Driven Development (CDD)- 2015 11th November 2015, Pearl Continental Hotel Peshawar

Time	Activity	Responsibility/Presenter
0830-0855	Conference Registration	Conference organising team
Session-I:		
RSPs' approach in promoting renewable and sustainable energy and its impact on gender, climate and local economic development		
<i>Panelist: Additional Chief Secretary (Chair), CEO PEDO, Mr. Imran Ashraf (EU)</i>		
0855-0900	Recitation	AV Section
0900- 0930	Welcome and presentation on SRSP/EU-PEACE promoting & supporting CDD	Mr. Masood ul Mulk, CEO SRSP
0930-0945	EU supported community based micro hydro schemes-approach & impacts	Mr. Sohail Ameer Marwat, PM MHPs
0945- 1000	Short video Clips on community based micro hydro units	SRSP AV Section
1000- 1015	Smart Villages Initiatives	Dr. Tayyab Safdar, SVI, Cambridge UK
1015- 1030	Biogas- an alternate energy solution at community level	Fawad Khan, CEO ISET
1030-1050	Panelists' comments	Panelists
1050-1100	Remarks from the session Chair	Panel Chair
1100	Tea and Networking Break	-
Session II:		
Formal Inauguration		
1200-1210	Welcome Note	Chairperson, SRSP
1210-1220	Key Note address	Mr. Shoaib Sultan Khan, Chairman RSPN
1220-1230	Communities' pluralistic approach for socio-economic development	Mr. Isar Ali Bangash, LSO IWO, Kohat
1230-1240	Speech by EU Representative	Ambassador EU Delegation, Islamabad
1240-1250	Speech by guest of honour	Minister LGRD, KP (to be confirmed)
1250-	Speech by Chief Guest	Chief Minister, KP (to be confirmed)
	Lunch Break and Conference Photograph	Conference organising team
Session-III:		
The RSPs Community mobilisation Approach for socio-economic development and empowerment		
<i>Panelist: Secretary P & D, Mr. Shoaib Sultan Khan (RSPN), Mr. Arshad Rashid (EU)</i>		
1400-1420	Synergizing communities, RSPs & government, KP- Lessons from UC Poverty Reduction Programme KP	Mr. Ijaz Rizvi, AID
1420-1445	Community driven development-Video clips from SRSP field	SRSP AV Section
1445 -1500	Inclusive development through Peoples' Institutions	Representative of LSO Hope, Haripur
1500-1520	Panelists' comments	Panelists
1520-1530	Remarks from the session Chair	Panel Chair
1530-1600	Tea Break	Conference organising team
Session-IV:		
Community Driven Local Development Framework, Policies and Strategies		
<i>Panelist: Secretary LGRD (Chair), Mr. Masood ul Mulk (SRSP), Mr. Giacomo Miserocchi (EU),</i>		
1600-1615	EUs Institutional Framework for Local Development	Mr. Leo Schmit, EU Consultant
1615-1630	Community Driven Local Development-policy & strategies (Supply side)	Mr. Brian Fawcett, TL, CDLD TA
1630-1645	Community Driven Local Development-policy & strategies (demand side)	Mr. Khalid Khan, TL EU CDLD (SRSP)
1645 -1705	Panelists' comments	Panelist
1705-1715	Remarks from the session Chair	Panel Chair
Concluding Session		
1715 – 1730	Recap of the conference	Chairman RSPN
1730-1745	Remarks from the representative of European Union	EU Representative
1745-1800	Remarks by Guest of Honour	Chief Secretary, KP (To be confirmed)
1800- 1805	Vote of Thanks	Mr. Khaleel Tetlay, CEO, RSPN
1805	Conference closing	

Annex C: CDD Conference-Media Coverage

Attached As Annex C_ Media Coverage_3rd CDD Conference.pdf